LEHIGH UNIVERSITY

FY 27 BUDGET

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Overview

The FY 27 budget is hereby presented to the Board of Trustees.

The FY 27 (fiscal year beginning July 1, 2026 and ending June 30, 2027) budget reflects the inclusion of the major parameters approved in February by the Executive Committee.

With these parameters in place, the University's cash operating budget contains total revenues of $ 549.1M expenditures of $ 572.9M and includes fund balance draws of $ 23.8M.

In addition to the operating budget, the annual Plant Fund budget is budgeted at $ 56.7M and Independent Operations are budgeted at $ 12.2M. The independent operations are the Ben Franklin Technology Partners of Northeastern PA (BFTPNE) and the Manufacturers Resource Center (MRC).

Budget Summary

Operating Budget

The operating budget total $ 549.1M in net revenues/transfers and $ 572.9M in expenses. The major expense components are:

	Expense (Gross)	Expense (Net of Financial Aid)
Educational & General	$ 502.9M	$ 502.9M
Auxiliary Enterprises	$ 70.0M	$ 70.0M
Financial Aid	$ 203.9M	$
	$ 776.8M	$ 572.9M

Capital (Plant Fund) Budget

In addition to the operating budget, $ 56.7M the annual Plant Fund budget, identifies capital expenditure items rather than operating items.

Independent Operations

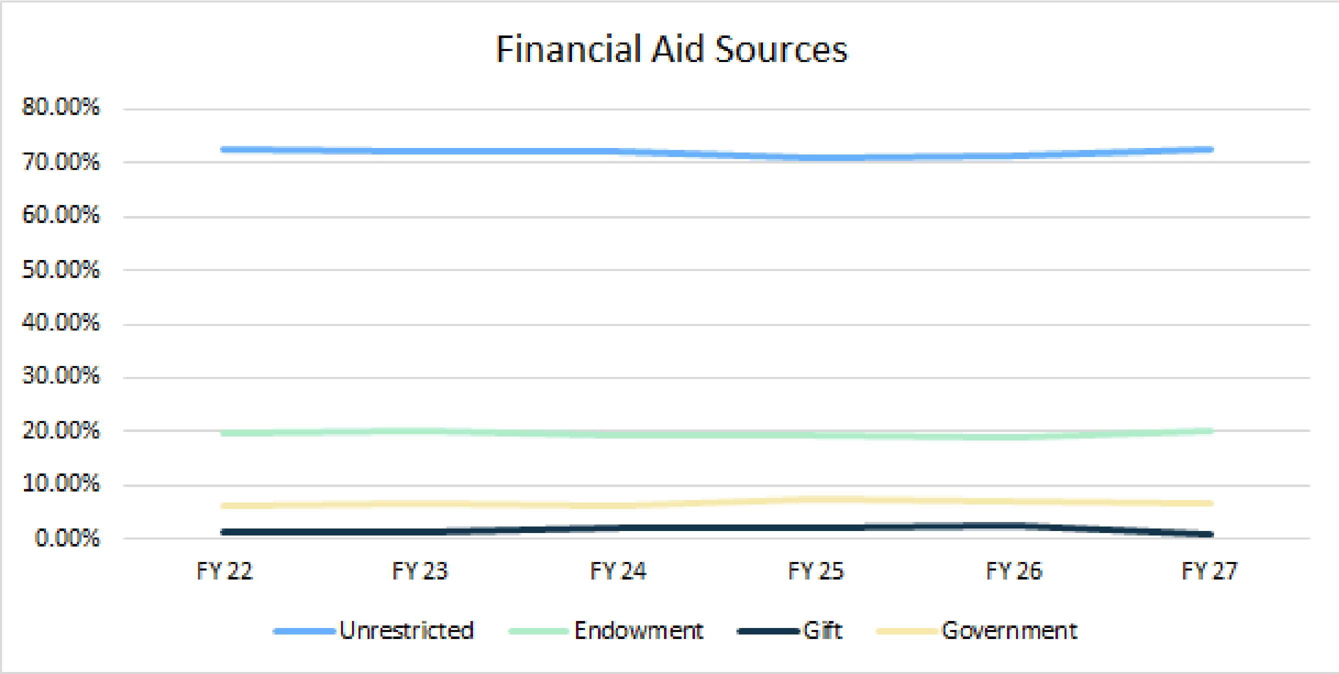
In addition to the operating budget and capital budgets, the independent operations of the University project activity total $ 12.2M.

Major Highlights

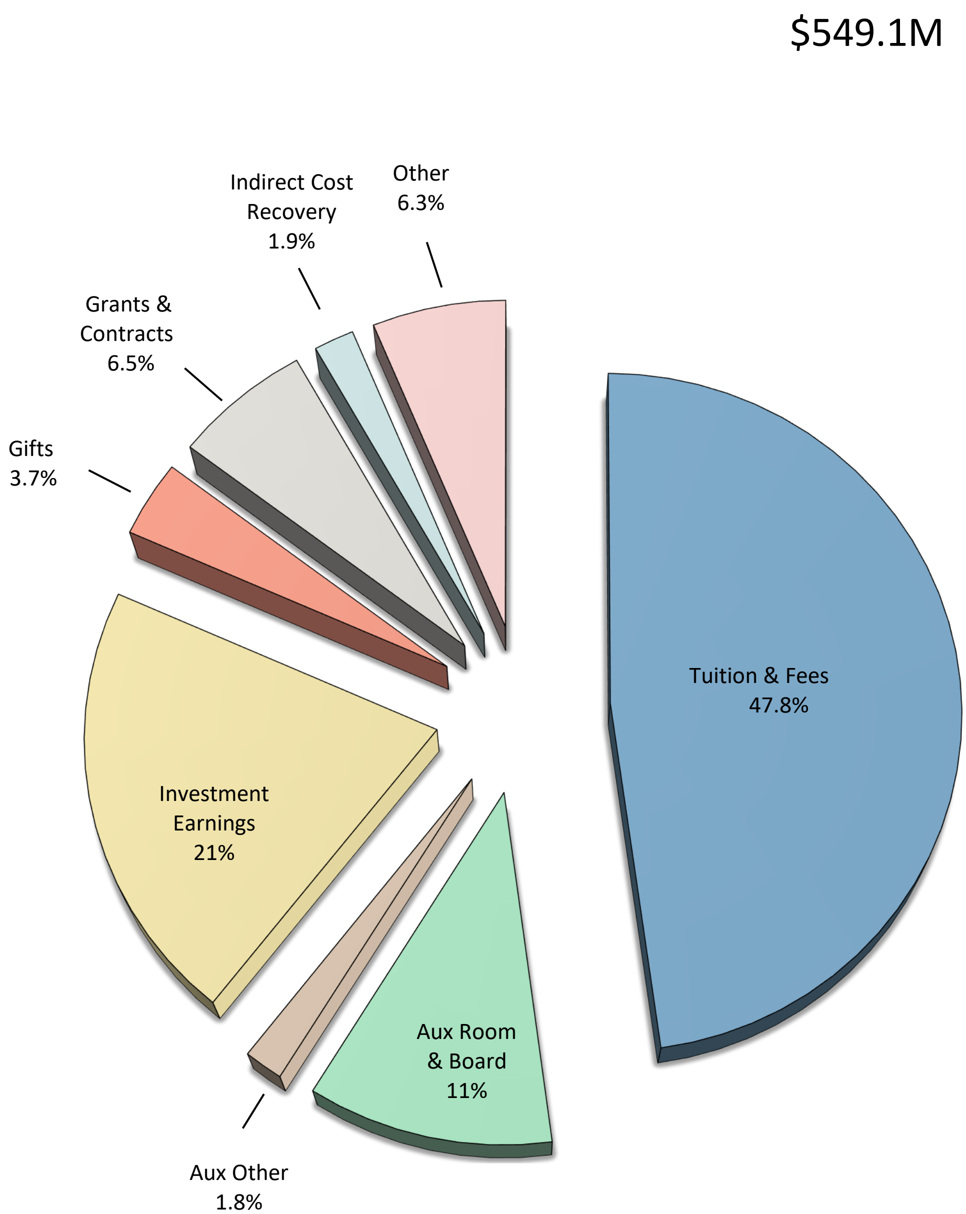
Lehigh University Cost of Attendance

Description	FY 25 Actual	FY 26 Actual	FY 26 % Increase from FY 25	FY 27	FY 27 % Increase from FY 26
Room	$10,120	$10,800	6.7%	$11,470	6.2%
Board	$7,100	$7,380	3.9%	$7,760	5.1%
Tuition	$63,930	$66,810	4.5%	$69,420	3.9%
Mandatory Fees	$1,050	$1,110	5.7%	$1,170	5.4%
Overall	**$82,200**	**$86,100**	**4.7%**	**$89,820**	**4.3%**

Lehigh University Financial Aid



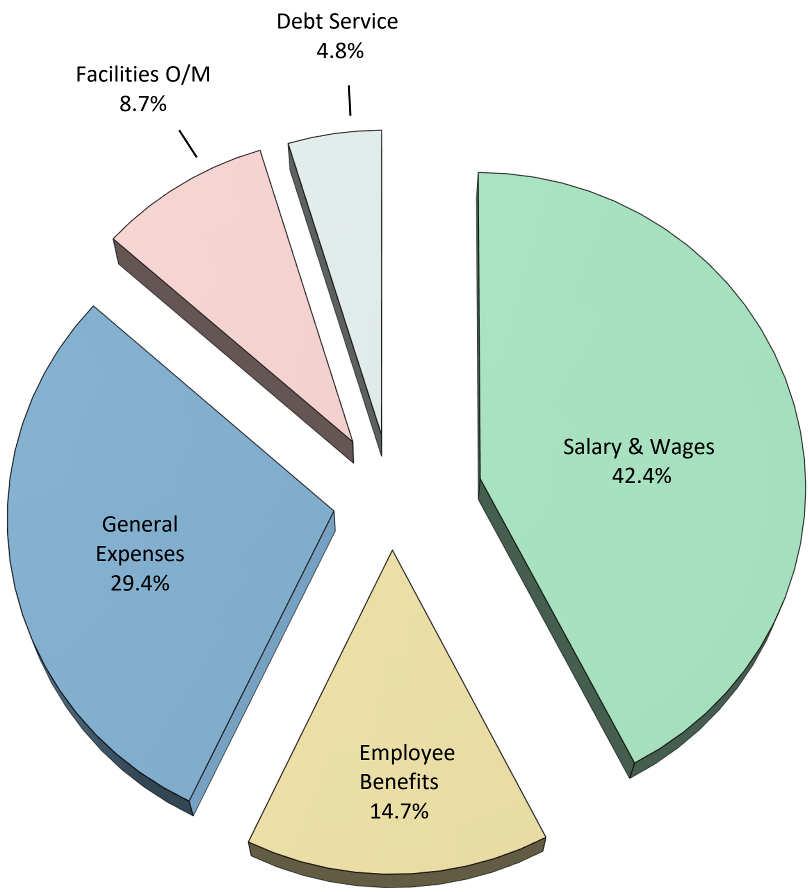
Lehigh University
Sources of Operating Revenue
(Tuition and Fees Reported at Net)



Note: The operating budget shows tuition and fees as gross income and the full amount of all student aid (scholarship, work study, etc.) as an expense in order to highlight the revenue impact of tuition planning and the corresponding student financial aid requirements. For financial statement purposes under GAAP reporting, tuition and fees are reflected as net tuition and fees.

Lehigh University
Operating Expenditure Distribution

$572.9M



Note: Facilities Operations and Maintenance Salaries & EB's are included in the Salary & Wage and EB categories

LEHIGH UNIVERSITY BUDGET SUMMARIES

BUDGET BY FUND GROUPS COMPOSITE BUDGET

	Unrestricted	Designated	Restricted	Auxiliary	TOTAL
REVENUE AND APPROPRIATIONS					
Tuition and Fees	466.2	0.5			466.7
Auxiliary - Room and Board				60.3	60.4
Auxiliary - Other Sources				9.7	9.7
Endowment Earnings	24.8	4.1	67.0		95.9
Other Investment Returns	19.4				19.3
Gifts	5.0	0.3	14.9		20.2
Grants and Contracts			35.7		35.7
Financial Aid - Government			12.6		12.6
Indirect Cost Recovery	4.2	6.2			10.4
Other	2.8	13.2	0.5		16.5
Appropriations	5.6				5.6
TOTAL-REVENUE AND APPROPRIATIONS	528.0	24.3	130.7	70.0	753.0
EXPENDITURES AND APPROPRIATIONS BY FUNCTIONAL AREA					
Arts and Sciences	55.6	5.2	9.9		70.8
Business	30.0	2.1	5.7		37.7
Education	7.2	1.0	6.2		14.4
Engineering & Applied Science	38.7	6.9	13.4		59.0
Health	7.8	2.4	0.8		11.0
Research	4.2	0.7	30.5		35.4
Library and Technology Services	27.7	0.3	0.3		28.3
International Affairs	7.5	1.3	0.9		9.7
Provost-Other	21.8	0.9	2.7		25.4
Total Academic	200.5	20.8	70.4		291.7
Student Services	24.0	4.5	9.7		38.2
Development and Alumni Relations	20.8	0.9	0.1		21.8
University Communications	5.7	0.3	0.1		6.1
Equity and Community	2.6	0.0	0.6		3.3
General	42.9	6.0	6.2		55.1
Financial-Administrative	16.5	3.4	0.5		20.4
Facilities Services	36.4	1.8	0.8		39.0
Auxiliary Enterprises				70.0	70.0
Total Finance/Administration	52.9	5.2	1.3	70.0	129.4
Financial Aid	151.7	2.1	50.2		203.9
Appropriations	27.3				27.3
TOTAL - EXPENDITURES	528.4	39.8	138.6	70.0	776.8
NET BEFORE DRAWDOWNS	-0.4	-15.5	-7.9	0.0	-23.8
DRAWDOWNS	0.4	15.5	7.9		23.8
NET	0.0	0.0	0.0		0.0

COMPOSITE BUDGET (continued)

	Unrestricted	Designated	Restricted	Auxiliary	TOTAL
EXPENDITURES AND APPROPRIATIONS					
Salaries and Wages	176.1	23.3	41.0	2.5	242.9
Employee Benefits	63.1	6.6	12.6	1.8	84.1
Total Compensation	239.2	29.9	53.6	4.3	327.0
General Expenses	110.3	7.8	34.8	65.7	218.6
Financial Aid	151.7	2.1	50.2		203.9
Debt Amortization	31.1				31.2
Transfer from Plant Fund	-3.9				-3.9
TOTAL - EXPENDITURES AND APPROPRIATIONS	528.4	39.8	138.6	70.0	776.8

AUXILIARY ENTERPRISES BUDGET
UNRESTRICTED

	FY 27 Amount	% of Total	FY 26 Amount	% of Total
REVENUE				
Room and Board				
Housing Services*	44.1	63.1	41.6	60.4
Food Services	16.2	23.1	17.1	24.8
Total - Room and Board	60.3	86.2	58.7	85.2
Other Sources				
Housing Services	0.5	0.7	0.8	1.2
Residence Halls Association	0.2	0.3	0.1	0.2
Food Service**	4.8	6.9	4.8	7.0
Conference Services	0.5	0.7	0.5	0.7
Bookstore**	3.4	4.8	3.5	5.0
Child Care Center	0.3	0.4	0.4	0.6
Debit Card Services		0.0	0.1	0.1
Total - Other Sources	9.7	13.8	10.2	14.8
EXPENDITURES				
Housing Services*	44.6	63.8	42.4	61.6
Residence Halls Association	0.2	0.3	0.1	0.2
Food Service**	21.0	30.0	21.9	31.8
Conference Services	0.5	0.7	0.5	0.7
Bookstore**	3.4	4.8	3.5	5.0
Child Care Center	0.3	0.4	0.4	0.6
Debit Card Services	0.0	0.0	0.1	0.1
TOTAL - EXPENDITURES	70.0	100.0	68.9	100.0

* Housing Services includes Residence Halls, Fraternities and Sororities
** Food Services is operated by Sodexo and Bookstore is operated by Barnes & Noble

F I N A N C I A L A I D B U D G E T

	FY 27 Amount	% of Total	FY 26 Amount	% of Total
REVENUE				
Endowment Earnings	36.2	17.7	33.9	16.9
Gifts	5.1	2.5	5.0	2.5
Government Support	12.6	6.2	12.0	6.0
Unrestricted Educational Budget	148.2	72.7	147.9	73.4
Cash Reserve Drawdown	1.8	0.9	2.5	1.2
TOTAL - REVENUE	203.9	100.0	201.3	100.0
EXPENDITURES				
Undergraduates				
University Sources	175.4	85.9	172.3	85.5
Government Sources	12.6	6.3	12.0	6.1
TOTAL - UNDERGRADUATES	188.0	92.2	184.3	91.6
GRADUATES	15.8	7.8	16.9	8.4
PRIZES	0.1	0.0	0.1	0.0
TOTAL - EXPENDITURES	203.9	100.0	201.3	100.0

C A P I T A L P R O J E C T S B U D G E T

	FY 27 Amount	FY 26 Amount
SOURCES OF REVENUES		
Plant Preservation	10.0	9.9
Major Capital Projects	35.9	5.9
Reserve/Other	10.8	15.0
TOTAL - SOURCES	56.7	30.8
USES		
Building Construction and Renovations	20.7	24.8
Major Capital Projects	35.9	5.9
Land Improvements	0.1	0.1
TOTAL - USES	56.7	30.8

LEHIGH UNIVERSITY
INDEPENDENT OPERATIONS

	Personnel	Restricted Expense	Total
BEN FRANKLIN PARTNERSHIP			
Sources			
Federal and State Grants			4.4
Net Drawdown from reserves			1.0
Unrestricted Funds; Private Gifts & Grant			2.7
			0.0
Total - Sources			8.1
Uses			
Administration and General	0.8	0.5	1.3
Projects at Lehigh	0.0	0.2	0.2
Projects with others		2.1	2.1
Other Programs	2.2	2.4	4.5
TOTAL - BEN FRANKLIN PARTNERSHIP	3.0	5.2	8.1
MANUFACTURERS RESOURCE CENTER			
Sources			
Federal and State Grants			1.5
Client Revenue and Unrestricted Funds			2.3
Interest and Investment Income			0.3
Total - Sources			4.1
Uses			
Administration and Programs	2.3	1.7	4.1
TOTAL - MANUFACTURERS RESOURCE CENTER	2.3	1.7	4.1